All the Heads of Independent Schools affiliated with the CBSE

Subject: Third Management Development Programmes on ‘Leading Schools’ at IIM-Kozhikode during April 21-23, 2011

Dear Principal,

As you may be aware, CBSE has been conducting training programmes for principals in ‘Strategic Management & Leadership’ in collaboration with the Indian Institutes of Management and NUEPA, New Delhi. The overwhelming response from the Principals of affiliated schools has made the Board explore other avenues for providing training to Heads of Institutions since the intake for these courses is hugely oversubscribed.

The CBSE is pleased to state that the Indian Institute of Management, Kozhikode has confirmed the third programme on its campus as per the following details:-

Name of the Program: Third Management Development Programme for Leading Schools
Dates: April 21-23, 2011 (three days)

Program theme/Objectives:

1. Schools of the future: the challenge of reshaping schools for the 21st century.
2. Decoding the attributes of a school that leads.
3. How to bring about teaching and learning and learning excellence.
4. How to create a learning community based on shared meaning and shared values.
5. How to create a blueprint for personal effectiveness.

FEE FOR THE TRAINING PROGRAMS:

The fee for each of the training programmes will be ₹19,500/- (for Residential course) and ₹16,500/- (for Non- Residential course).
Preference will be given to those principals who have never attended any IIM programme earlier; are active partners of various initiatives of the Board (hosting workshops, seminars etc.); are members of a Sahodaya cluster; and contribute regularly to the CENBOSEC, the quarterly journal of CBSE.

All those Principals who had applied earlier for the Teacher Excellence Training Program need to register again for this Training Program.

Principals who are interested in participating in this training programme are requested to complete the enclosed Registration Form and send it to the following address:

**Dr. Sadhana Parashar**  
Head (Innovation & Research)  
Central Board of Secondary Education  
‘Shiksha Sadan’, 17, Rouse Avenue,  
Institutional Area, Delhi– 110 002

The Registration Form can also be emailed to: sadhanap.cbse@gmail.com.

The Registration Form should not be accompanied with demand draft for the fee at this stage. The last date for receiving the duly filled Registration Form is **March 30th, 2011**. Details of mode of payment of fee, reporting time etc. will be conveyed to the selected participants later.

Yours sincerely,

(VINEET JOSHI)  
CHAIRMAN

Encl: Registration Form
Copy with a request to respective Heads of Directorates/KVS/NVS/CTSA as indicated below to also disseminate the information to all concerned schools under their jurisdiction:

3. The Director of Education, Directorate of Education, Govt. of NCT of Delhi, Old Secretariat, Delhi-110 054.
4. The Director of Public Instructions (Schools), Union Territory Secretariat, Sector 9, Chandigarh-160 017.
5. The Director of Education, Govt. of Sikkim, Gangtok, Sikkim – 737 101.
6. The Director of School Education, Govt. of Arunachal Pradesh, Itanagar- 791 111
7. The Director of Education, Govt. of A&N Islands, Port Blair-744 101.
9. The Secretary, Central Tibetan School Administration, ESS ESS Plaza, Community Centre, Sector 3, Rohini, Delhi-110 085.
10. All the Regional Officers of CBSE with the request to send this circular to all the Heads of the independent schools affiliated with the Board in their respective regions.
11. The Education Officers/AEOs of the Academic Branch, CBSE.
12. The Joint Secretary (IT) with the request to put this circular on the CBSE website.
13. The Library and Information Officer, CBSE
14. EO to Chairman, CBSE
15. PA to CE, CBSE
16. PA to Secretary, CBSE
17. PA to Director (ACAD.)
18. PA to HOD (AIEEE)
19. PA to HOD (EDUSAT)
20. PRO, CBSE

CHAIRMAN
# REGISTRATION FORM - IIM (KOZHIKODE)

**THIRD MANAGEMENT DEVELOPMENT PROGRAMME ON LEADING SCHOOLS FOR HEADS OF INSTITUTES OF PRIVATE INDEPENDENT SCHOOLS AFFILIATED WITH THE BOARD AT IIM, KOZHIKODE**

**DATE OF THE PROGRAMME:** APRIL 21-23, 2011

<table>
<thead>
<tr>
<th>1. Type of the Program applied for:</th>
<th>RESIDENTIAL/NON-RESIDENTIAL</th>
</tr>
</thead>
<tbody>
<tr>
<td>2. Name of the Principal:</td>
<td></td>
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<tr>
<td>3. Name and address of the school with Pin Code:</td>
<td></td>
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<tr>
<td>4. Status of the School:</td>
<td>Secondary/Senior Secondary</td>
</tr>
<tr>
<td>5. Phone No.(s) with STD Code:</td>
<td>Office: _____________________</td>
</tr>
<tr>
<td></td>
<td>Residence: ___________________</td>
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<tr>
<td></td>
<td>Mobile: _____________________</td>
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<tr>
<td>6. Number of years spent working as Principal:</td>
<td></td>
</tr>
<tr>
<td>7. No. of the years for which the school has been affiliated with the CBSE:</td>
<td></td>
</tr>
<tr>
<td>8. E-mail Address:</td>
<td></td>
</tr>
<tr>
<td>9. Whether the Principal has already attended training programme conducted by CBSE at any of the IIM’s or NUEPA, New Delhi:</td>
<td>Yes/No</td>
</tr>
<tr>
<td></td>
<td><em>(If so when and where)</em></td>
</tr>
<tr>
<td>10. Whether the school has organized any programme sponsored by the CBSE:</td>
<td>Yes/No</td>
</tr>
<tr>
<td></td>
<td><em>(If yes please give details)</em></td>
</tr>
<tr>
<td>11. Whether the school is a member of any Sahodaya Complex or not:</td>
<td>Yes/No</td>
</tr>
<tr>
<td></td>
<td><em>(If yes, please give details.)</em></td>
</tr>
<tr>
<td>12. Any contribution to the field of Education you would like to mention:</td>
<td></td>
</tr>
<tr>
<td>13. Articles contributed to CENBOSEC / National/ International Journals:</td>
<td></td>
</tr>
<tr>
<td>14. Books published, if any:</td>
<td><em>(Separate list may be enclosed)</em></td>
</tr>
</tbody>
</table>

**Declaration:** All the information mentioned above is true to the best of my knowledge.

**Date:** ________________  
**Signature:** ________________

**Please note:**
- The last date for receiving the duly filled **Registration Form is March 30th, 2011**
- Details of mode of payment of fee, reporting time etc. will be conveyed to the selected participants later.
- **This Registration Form should not be accompanied with the demand draft for the fee at this stage.** The Participants will be required to remit the course fee directly to IIM, Kozhikode once the confirmation of the participation is conveyed to them.

The hard copy of the duly filled Registration Form (as per the format given above) may be posted to:

**Dr. Sadhana Parashar,**  
Head (Innovation & Research),  
Central Board of Secondary Education,  
‘Shiksha Sadan’, 17-Rouse Avenue, Institutional Area, Delhi– 110 002